

INTERNATIONAL

POLICE ASSOCIATION

35

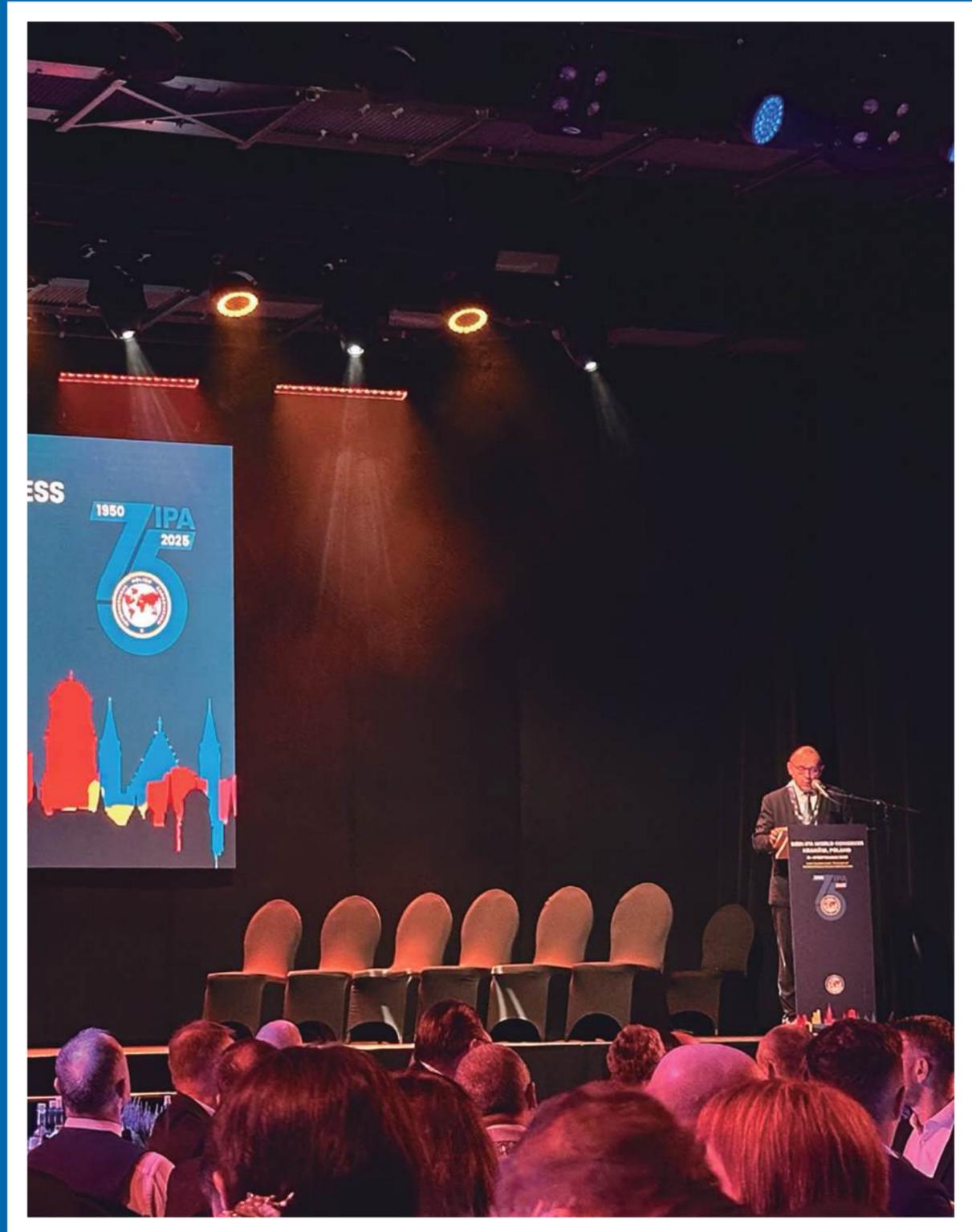
國際刊號 ISSN: 2791-142X

Int'l:Police



國際警察

第六十八屆世界會員大會花絮
Highlights of the 68th World Congress



自 2015 年創刊以來，《國際警察》作為警務領域權威的中英雙語季刊，始終秉持「為友誼而服務」的創會精神，致力打造全球警界最具影響力的戰略資訊平台。本刊以三大核心職能服務國際執法社群：

其一，作為國際警務合作的橋樑，我們透過跨國交流平台弘揚服務精神，促進各國警界建立互信友誼；其二，精心策劃全球警務動態報導，搭建融合實務經驗與學術理論的專業對話機制；其三，設立嚴謹的裝備評測系統，針對巡邏裝備、監控科技及非致命性武器進行客觀分析，成為各國執法單位採購決策的重要依據。

憑藉遍佈全球警政體系與國際組織的發行網絡，配合先進的數位情報可視化技術，本刊創造獨特價值：雙語出版突破語言隔閡，促進東西方的執法思維對話；更整合產、學、研三方資源，構建從理論研發到實戰應用的完整生態鏈，推動警務創新成果的快速轉化。

《國際警察》不僅是資訊載體，更是國際警務合作的催化劑。未來，我們將持續優化內容品質，深化國際合作，為提升全球警務專業水準貢獻力量。

Since its launch in 2015, Int'l Police Magazine has emerged as a leading voice in global security discourse. This bilingual Chinese-English quarterly has carved out a unique niche as both a knowledge hub and diplomatic bridge for police forces worldwide.

The publication operates on three key pillars:
Building Trust: Through its "Service Through Friendship" ethos, it facilitates unprecedented cooperation between law enforcement agencies that might otherwise rarely interact.

Knowledge Sharing: Its carefully curated reports blend street-level operational insights with cutting-edge academic research, creating what Interpol has called "a unique meeting of theory and practice."

Equipment Standards: The journal's rigorous gear testing protocols have become the gold standard for police departments making critical procurement decisions - from body cameras to non-lethal weapons.

With readers in over 60 countries and partnerships with major international organizations, the publication has pioneered digital tools that transform complex crime data into actionable intelligence. Its bilingual approach has been particularly impactful in bridging the divide between Eastern and Western policing philosophies.

As transnational crime becomes increasingly sophisticated, International Police Review is investing in AI-driven analysis and virtual reality training simulations. "We're not just reporting on policing," says Editor-in-Chief [Name]. "We're actively shaping its future through technology and cooperation."

出版單位：國際警察協會澳門分會
Publisher: International Police Association (IPA) Macau Section

地址：澳門伯多祿局長街 3-13 號澳門銀座廣場地庫 1 層 W 座
Addr.: R. de Pedro Nolasco da Silva, Macau Ginza Plaza B1 andar W, Macau

電郵 | E-mail: ipamacau@phlei@gmail.com

網站 | Website: www.ipa-macau.com

Facebook: www.facebook.com/ipamacau

Instagram: www.instagram.com/ipamacau

印刷公司：澳門飛凡廣告
Printing Company: Fei Fan Advertisement

地址：澳門和樂巷 69 號美居廣場第三期 - 嘉應花園 (第四座) 地下
Addr.: Travessa da Concordia No.69 Edf. Ka Ieng Garden, RC-U, Macau

電話 | Tel.: (853) 6388 7931

2026 年 01 月出版
Published in January 2026

社長
Director
李雄波
Lei Hong Po

行政總監
Executive Director
魏忠
Ngai Chung

執行編輯
Executive Editor
李諾謙
Marco Lei

總編輯顧問
Editing Consultant
吳榮輝
Ng Weng Fai

財務總監
Financial Manager
周紀仲
Chao Kei Chong

市場總監
Marketing Manager
張建耀
Zhang Jianyao

顧問
Consultant
劉芳
Liu Fang

03

本會活動 IPA Activities

IPA 官網大更新 Official Website | 2026 年度會籍續會申請正式啟動
2026 Membership Renewal Now Open | 第六十八屆世界會員大會花絮
Highlights of World Congress 2026

17

國際社聞 Global News

Pink Patch Project | Polisi Sahabat Anak | Rwanda's Community Policing Transformation | Japan's Police Force's Defense System and Social Protection

25

活動預告 Upcoming Events

Pen Pal Project | Hosting Project | IPA House | Arthur Troop Scholarship | iBZ Gimborn Seminar 2025 Program



WE ARE PART OF IT!

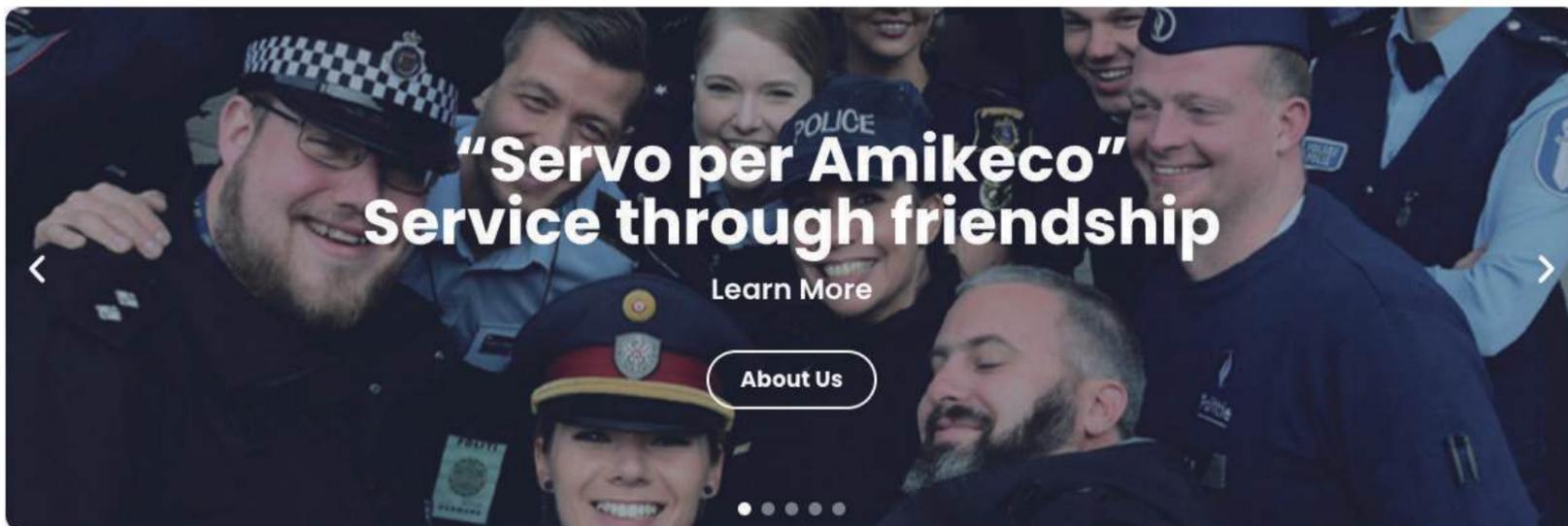


International
Police Association
IPA Deutschland

ENFORCE TAC

NUREMBERG, GERMANY
23 - 25.2.2026

INTERNATIONAL EXHIBITION AND
CONFERENCE FOR
LAW ENFORCEMENT AND DEFENCE



Learn More

About Us

Travel Benefits

CPD Learning & Development

Events Around the World

IPA Houses Discounted Travel

Join Today Become a Member

Welcome to the largest police organisation in the world

The International Police Association is a friendship organisation for members of the police force, whether serving or retired, founded in 1950 by police sergeant Arthur Troop.

As of 2025 we have 380,000 members in 100 countries on 6 continents, making us the largest police association in the world.

Where do you want to explore?

Learn more about the IPA



IPA 官網大更新 優化服務體驗

國際警察協會 (International Police Association, 簡稱 IPA) 官方網站 (www.ipa-international.org) 近日完成重大更新並正式上線。是次改版以「優化會員體驗、強化服務連結」為核心, 整合全球會員服務資源, 推出一站式查詢、線上申辦等多項便捷功能, 為全球會員打造更高效、直覺的數位服務平台。國際行政中心表示, 新版官網將大幅提升各地會員參與國際交流、享受專屬福利的便利性, 進一步深化協會「為友誼而服務」的宗旨。

作為全球最大的警察組織之一, IPA 自 1950 年成立以來, 始終以促進各國警務人員友誼、推動國際執法合作為目標, 為在職及退休警務人員提供旅行協助、國際交流、專業培訓等多元服務。隨著全球數位化進程加快, 原有官網功能已難以匹配會員日益增長的線上服務需求, 是次更新遂成為協會優化會員服務的重要舉措。

新版官網在功能設計上全面傾向會員需求, 重點強化三大核心服務模組。其一為「分會專區」升級, 各分會行政人員可透過專屬帳號密碼登入後, 一鍵查詢所屬分會資訊、國際交流活動日程、培訓課程報名狀態, 亦可線上遞交旅行協助申請及開展分會間資訊交換, 無需再透過電郵或電話往來確認, 大幅節省行政工作時間成本。其二是福利資源整合, 官網新增「會員福利專頁」, 匯總全球各地合作商家的折扣資訊, 包括旅行住宿、交通租賃、休閒娛樂等, 會員出國交流時, 可直接查詢當地 IPA 合作的優惠住宿地點及相關服務細則。其三為國際交流平台優化, 新增「全球分會互動地圖」, 點選對應國家或地區, 即可查看當地分會聯絡方式、即將舉辦的社交及慈善活動, 方便各地會員預先建立聯繫, 拓展國際警務人脈。

澳門分會會長李雄波爵士指出, 新版官網的上線, 將使本地會員在申請參加國際警務研討會、世界大會, 以及享受海外分會招待服務時更為便捷。「以往會員出國交流等相關申請, 需由分會行政人員逐一向海外對接、遞交資料, 過程耗時且流程繁瑣; 現透過官網分會專區, 行政人員可直接與當地分會線上對接協調, 不僅節省行政時間, 流程也更透明、效率更高。」李雄波爵士補充, 未來分會也將配合官網更新, 推出更多本地化線上服務, 進一步提升會員體驗。



OFFICIAL WEBSITE: OPTIMIZING SERVICE EXPERIENCE

The International Police Association (IPA) official website (www.ipa-international.org) has recently undergone a major upgrade. Guided by "optimizing member experience and strengthening service linkage", the new site integrates global resources to build an efficient digital platform with one-stop inquiry and online application functions. The International Administrative Center noted it will significantly enhance members' access to international exchanges and exclusive benefits, advancing IPA's mission of "Service through Friendship".

As a leading global police organization founded in 1950, IPA provides comprehensive services for active and retired officers. This upgrade addresses the growing demand for online services amid global digital transformation, serving as a strategic initiative to optimize its service system.

Three core modules are upgraded: optimized "Section Area" enabling administrative staff to query info, submit applications and conduct inter-section exchanges online; integrated "Member Discount Page" with global partner discounts; and a new "Global Section Interactive Map" facilitating pre-connections for members on the globe.

Chevalier Lei Hong Po, President of IPA Macau, stated the new site streamlines members' applications for international events and overseas services, enhancing administrative efficiency and transparency. The Section will launch more localized online services to optimize member experience.



IPA National Sections

The International Police Association currently comprises 68 National Sections plus 1 Provisionally Affiliated Sections and 2 Sections in Foundation.

Join Today

If you would like to join, or find out more about individual National Sections, please click the relevant country flag, which will provide you with a summary of the sections' details and a link to their websites if available.

If you cannot see your country listed below, you may be eligible to apply for Foreign Associate Membership (FAM) with any of our existing IPA sections. Eligibility will depend on the relevant criteria, but you are free to apply to the national section of your choice. However, we encourage you to select a section geographically closest to your country. For further information contact iac@ieb-ipa.org

If you are interested in establishing a new IPA section in your country, please be aware that a formal procedure must be followed. Click the link for full guidance and next steps. [Become a Section](#)



2026 年度會籍續會申請正式啟動 專屬權益持續尊享

為保障全體會員持續享有全球資源與專屬權益，澳門分會 2026 年度會籍續會申請已正式對外開放。誠邀各會員盡早完成續會手續，確保會籍資格的延續性，避免影響相關權益的正常行使。

作為凝聚全球紀律部隊同仁的重要平台，本會向來為在職及退休紀律部隊人員提供多元尊享服務，並將續會工作視為保障會員權益的核心環節。根據規章要求，2025 年度會員證將於 2026 年 1 月 1 日起正式停用，未完成續會手續的會員，請抓緊時效辦理相關事宜，確保無縫銜接 2026 年度會籍權益。

凡符合入會資格的紀律部隊人員，包括治安警員、司法警員、海關關員、消防員及獄警等在職或退休人士，不論性別，只要願意恪守本會章程，均享有加入或續期會籍的合法權利——此權利受澳門特別行政區《基本法》第一章第二十七條所保障，體現居民結社自由的合法權益。2026 年度會員證不僅在全球超過 65 個國家及地區獲得廣泛認可，更配備防盜標示等安全設計，有效防範身份冒用風險，堅實保障會員權益。續會流程簡便高效，會員只需完成「遞交申請，繳納年度會費」兩大核心步驟，即可順利完成續期。

如有任何續會相關疑問，歡迎聯絡本會行政辦公室查詢，我們將竭誠提供專業協助，確保每位會員順利享有 2026 年度全球聯絡、交流合作、專屬福利等各項權益。



一月份內完成續會
手續更可獲贈本會
2026 年怡曆乙個

Members renew
membership within
January will receive a
IPA Calendar

2026 MEMBERSHIP RENEWAL NOW OPEN CONTINUE TO ENJOY EXCLUSIVE BENEFITS

To ensure all members continue to access global resources and exclusive privileges, the 2026 membership renewal application for the Macau Section is now officially open. We sincerely invite members to complete the renewal process at their earliest convenience, so as to maintain uninterrupted membership status and avoid any disruption to the exercise of relevant rights.

As a key platform uniting disciplinary forces professionals worldwide, the Section has always provided diverse premium services for active and retired Law-Enforcement personnel, and regards membership renewal as a core initiative to safeguard members' interests. Pursuant to regulations, the 2025 membership cards will be officially deactivated starting January 1, 2026. Members who have not yet renewed their membership are advised to complete the process promptly to ensure seamless access to 2026 membership benefits.

All eligible Law-Enforcement personnel, including active and retired public security police officers, judicial police officers, customs officers, firefighters, and prison officers, regardless of gender, are entitled to apply for or renew membership upon agreeing to abide by the Section's Statutes. This right is protected by Article 27 of Chapter I of the Basic Law of the Macao Special Administrative Region of the People's Republic of China, embodying the legitimate freedom of association for Macao residents.

The 2026 membership card is widely recognized in over 65 countries and regions globally. Equipped with anti-counterfeiting features, it effectively prevents identity fraud and strongly protects members' interests. The renewal process is streamlined and efficient: members only need to complete two core steps - "Submit the application and pay the annual membership fee" - to successfully renew their membership.

For any inquiries regarding membership renewal, please feel free to contact the Section's Administrative Office. We are committed to providing professional assistance to ensure every member smoothly enjoys all 2026 benefits, including global networking opportunities, exchange cooperation, and exclusive privileges.

第六十八屆世界會員大會花絮

Highlights of the 68th World Congress



68th IPA WORLD CO
KRAKÓW, POLA
16 - 21 SEPTEMBER 2025
ALSO CELEBRATING 75 YEAR
INTERNATIONAL POLICE ASSOC

68th IPA WORLD CONGRESS KRAKÓW, POLAND

16 - 21 SEPTEMBER 2025

澳門分會委員首席監督 Alexandrino Neves 日前赴海外出席第六十八屆國際警察協會 (IPA) 世界會員大會，與來自全球逾 60 個國家及地區的分會代表匯聚一堂，深度參與議程磋商與專業交流。

作為國際警務社群聯繫的重要紐帶，Alexandrino 代表本會積極參與核心議題研討，並向與會各方介紹澳門分會近年在區域交流、會員權益保障等領域的實踐成果，獲得與會代表的積極回應。

是次大會不僅強化了澳門分會與全球同仁的聯繫，更為後續深化國際警務交流、拓展會員服務資源奠定基礎。澳門分會表示，將把大會前沿經驗與建議帶回澳門，推動分會服務體系進一步

Alexandrino Neves, Chief Supervisor, recently represented IPA Macau to attend the 68th World Congress of the International Police Association (IPA). He gathered with delegates from over 60 countries and regions worldwide to engage in in-depth agenda deliberations and professional exchanges.

As a key link of the international policing community, Alexandrino actively participated in discussions on core topics on behalf of the Section. He also shared the Macau Section's recent achievements in regional exchanges and member rights protection with participants, receiving positive feedback from fellow delegates.

This Congress not only strengthened the Macau Section's connections with global peers but also laid a foundation for further deepening international policing exchanges and expanding member service resources. IPA Macau stated that they are glad of bringing the cutting-edge insights and recommendations from the Congress back to Macau, driving the Section's service system to better align with international standards and continuously enhance members' global networking experience.

ALSO CELEBRATING 75 YEARS OF
INTERNATIONAL POLICE ASSOCIATION





大會安排文化路展，讓與會者感受多國文化

A cultural exhibition was featured at the conference, offering participants a taste of global cultural diversity.



向國際會長 Martin Hoffmann 贈送澳門分會刊物及紀念品

Presented the publications and souvenirs of the Macau Section to International President Martin Hoffmann.



亞洲分會代表合照

Group photo of IPA Asian Sections



向各地分會贈送澳門分會刊物及紀念品
Presented the publications and souvenirs of the Macau Section to fellow Sections.



向日本分會贈送澳門分會刊物及紀念品
Presented the publications and souvenirs of the Macau Section to IPA Japan.



向意大利分會贈送澳門分會刊物及紀念品
Presented the publications and souvenirs of the Macau Section to IPA Italy.

粉紅力量跨界聯動： 鑄就抗癌公益新里程

在全球公益領域，Pink Patch Project（簡稱 PPP）以創新模式實現專業執法與人文關懷的深度融合，成為跨界公益的典範之作。這項始於美國地方警局的粉色標誌運動，如今已發展為橫跨全球的公益聯盟，其發展脈絡與運作理念，為全球公益實踐提供了寶貴參考。

PPP 的源起可追溯至 2013 年加州海豹灘警察局的暖心之舉——警員在乳癌防治宣導月佩戴粉紅臂章，以直觀方式喚起公眾對乳癌議題的關注。2015 年，歐文代爾警察局進一步創新，將自製粉紅臂章對外銷售，為「希望之城」癌症研究中心籌集超 2 萬美元善款，成功將公益宣導轉化為實質行動。2016 年，該項目快速擴張，現已匯集全球數百個合作機構，涵蓋警察、消防、緊急救護及聯邦部門等跨領域力量。

截至目前，PPP 在全球累計籌款超 150 萬美元，所有資金全數用於乳癌研究與教育事業，零行政費用的透明運作模式奠定了其強大公信力。其核心載體是各參與機構量身設計的粉紅臂章，每年 10 月，全球公共安全從業人員佩戴臂章執勤，自然引發社群討論，強化公眾對乳癌早期檢測的重視。與此同時，PPP 搭建專業資訊平台，系統提供乳癌症狀、風險因素、科研進展等知識，更關注男性乳癌這一易被忽視的議題，實現全面科普。

這項從小鎮萌芽的公益運動，以「專業發起 + 社群參與 + 市場化運作 + 資訊普及」的立體模式，證明微小行動能匯聚成改變世界的力量。它不僅為乳癌防治事業帶來實質支持，更為全球跨界公益樹立了可借鑑的典範。



The Power of Pink: How a Small Emblem Sparked a Worldwide Movement Against Breast Cancer

In the global public welfare landscape, the Pink Patch Project (PPP) has seamlessly integrated professional law enforcement with humanistic care through an innovative model, standing out as a paradigm for cross-sector philanthropy. What began as a local police department's pink emblem campaign in the United States has evolved into a worldwide charitable alliance, whose developmental context and operational philosophy offer valuable references for global public welfare practices.

PPP traces its roots to a heartwarming initiative by the Seal Beach California Police Department in 2013—officers wore pink patches during Breast Cancer Awareness Month to intuitively raise public attention to breast cancer. In 2015, the Irwindale California Police Department took further innovation by selling custom pink patches to

the public, raising over \$20,000 for City of Hope, a leading cancer research center, and successfully transforming charitable advocacy into tangible action. In 2016, the project was expanding rapidly to include hundreds of partner organizations worldwide, spanning police, fire, EMS, and federal departments across various sectors.

To date, PPP has raised over \$1.5 million globally, with 100% of the funds directly allocated to breast cancer research and education. Its transparent operational model with zero administrative fees has established strong credibility. The core carrier of the project is the custom-designed pink patches by each participating organization. Every October, public safety professionals around the world wear these patches on duty, naturally sparking community discussions and reinforcing public awareness of the importance of early breast cancer

detection. Meanwhile, PPP has built a professional information platform, systematically providing knowledge on breast cancer symptoms, risk factors, and scientific research progress, while also focusing on male breast cancer—an often-overlooked issue—to achieve comprehensive public education.

This grassroots charitable movement, with its three-dimensional model of "professional initiation + community participation + market-oriented operation + knowledge popularization," proves that small actions can converge into a force for changing the world. It not only provides substantial support for breast cancer prevention and treatment but also sets a replicable example for cross-sector philanthropy globally.



警心護苗 築信於童 Polisi Sahabat Anak

「警察朋友兒童計劃」的溫情治理實踐 Fostering Trust and Discipline Through Child-Centered Police Engagement

在基層治理日趨強調溫度與共識的當代，執法單位與社群的良性互動已成為社會和諧的重要基石。印尼日惹庫隆普羅戈地區特蒙警察局（Polsek Temon）推出的「警察朋友兒童計劃」（Polisi Sahabat Anak），以精準的定位與創新的形式，搭建起執法者與兒童之間的信任橋樑。該計劃於 2025 年 9 月 17 日在特蒙警察局順利舉行，不僅透過趣味與教育並重的活動拉近警民距離，更著力於自幼培育兒童的紀律意識與法治觀念，為構建安全、有序的社會生態注入源頭活水，其實踐智慧值得深度探討。

「警察朋友兒童計劃」的核心使命在於「拉近警察與兒童的距離」，打破傳統執法者給孩童帶來的距離感與敬畏心。據主持活動的伊普圖·蘇巴諾（Iptu Subarno）與伊普達·馬赫布卜·卡薩尼（Ipda Mahbub Kasani S.H., M.M.）介紹，計劃旨在引導兒童深入瞭解警察的身份角色與核心職責——從維護社會治安、保障民眾安全的日常工作，到警察局內部各區域的功能分佈，都透過近距離體驗的方式完整呈現。活動現場，兒童不僅能直擊警察的工作場域，更獲得直接提問的機會，針對執法人員的日常作息、工作內容等疑問展開互動，讓神聖的執法形象轉化為可親可信的「身邊人」。

趣味化與教育性的深度融合，是該計劃的一大亮點。不同於刻板的知識灌輸，活動透過豐富多元的互動形式，讓紀律教育與法治觀念潛移默化地植入兒童心中。伊普達在活動中強調：「紀律是成就更好自我、實現未來成功的關鍵」，以淺顯易懂的語言傳達核心價值。與此同時，執法人員透過生動的講解與引導，幫助兒童理解遵守規則的重要性，培育其法律意識與良好行為習慣。現場參與的孩童個個神情愉悅、熱情高漲，部分孩子在瞭解警察的職責使命後，更萌發了「長大後從警」的願望，可見活動對兒童價值觀的精極引導。

從長遠社會治理來看，「警察朋友兒童計劃」的意義遠超單一活動本身。它以兒童為核心切入點，通過建立情感連結與信任關係，不僅讓孩童在成長過程中學會尊重規則、信任執法者，更為日後警民良性互動奠定基礎。特蒙警察局期望透過此類活動，培育出紀律嚴明、法治觀念強、熱愛和平的新一代，而這正是基層治理從「被動回應」向「主動培育」轉型的生動體現。在全球追求社會共融的趨勢下，這項以溫情為紐帶、以教育為核心的治理實踐，為各地執法單位優化社群互動、構建和諧社會提供了寶貴的借鑑範本。

In contemporary grassroots governance emphasizing empathy and consensus, positive police-community interaction is pivotal to social harmony. The "Polisi Sahabat Anak" (Police Friend of Children) program, hosted by Polsek Temon (Temon Police Station) in Kulon Progo, Yogyakarta, Indonesia, on September 17, 2025, exemplifies this by building trust between law enforcement and children through innovative, purposeful activities. Beyond bridging the police-public divide, it nurtures discipline and legal awareness from an early age, offering valuable insights for harmonious social governance. Led by Iptu Subarno and Ipda Mahbub

Kasani S.H., M.M., the program's core mission is to demystify law enforcement for children. It invites them to explore the police station, learn about officers' daily duties—from maintaining security to public protection—and ask direct questions. This close-range engagement transforms the traditional authoritative police image into approachable, trustworthy figures, erasing fear and fostering familiarity. Blending fun with education, the program avoids rigid indoctrination. Through interactive activities, officers emphasize values like discipline: "Discipline is crucial to becoming better individuals and achieving future success," noted Ipda

Mahbub. Children absorb the importance of rule-following and legal compliance while staying engaged, with some even expressing aspirations to join the police force. Far beyond a one-time event, the initiative lays the groundwork for long-term positive police-community relations. By nurturing disciplined, law-abiding, peace-loving youth, it embodies grassroots governance's shift from "passive response" to "proactive cultivation." This empathy-driven, education-focused model serves as a replicable example for law enforcement worldwide seeking to strengthen community bonds and build safer societies.

警民同心廿五載：

盧旺達社區警務的蛻變與啟迪

Twenty-Five Years of Unity: Rwanda's Community Policing Transformation

在全球治理體系尋求創新與突破的當代，盧旺達以二十五年深耕不輟的社區警務實踐，書寫了一段從動亂到安寧、從割裂到凝聚的治理奇蹟。這項以「安全與共榮」為核心的長期工程，不僅讓盧旺達躋身非洲最安全國家之列，更以 93.82% 的民眾安全滿意度、94% 的警務信任率，印證了「以民為本」治理理念的深遠價值。其跨越二十五年的改革歷程、警民共生的運作模式，為全球基層治理提供了兼具深度與溫度的參考範本。

盧旺達的社區警務之路，始於一段難以忘懷的歷史轉折。1994 年種族滅絕慘劇後，當地警務系統曾因壓迫性統治留下的創傷，面臨民眾信任崩潰的危機。2000 年，盧旺達國家警察正式成立，透過整合原有的社區警察、國家憲兵與司法警察，開啟了以「信任重建」為核心的改革之路。不同於傳統被動回應式的執法模式，新體系將「主動參與、防患未然」作為核心理念，確立了公民不僅是安全受益者，更是共建者的核心定位——這一轉變，成為日後二十五年治理奇蹟的關鍵鋪墊。

二十五年間，盧旺達社區警務以多元實踐構建了立體化的治理生態。社區警務部門不僅承擔執法職能，更深度融入民生建設：與國防部合作興建 10 所配備齊全的幼兒發展中心、為弱勢家庭援建 70 棟住房、搭建 13 座橋梁，並向偏遠社群提供牲畜、船隻與潔水系統，將安全治理與民

生改善緊密綁定。對曾經的違法者，體系並非簡單懲罰，而是透過技能培訓、就業支持引導其回歸社會——前毒販 Ramadhan Munyancyuye 的轉變便是生動例證，他所居住的穆希馬地區，從昔日白晝皆令人膽寒的犯罪熱點，搖身一變成為基加利市中心最安全的區域之一。

這項實踐的深層價值，在於實現了「安全」與「信任」的雙重升級。根據盧旺達治理委員會 2024 年公民報告卡，97.6% 的民眾對警務服務表示滿意，87% 的人認為自身安全與財產得到充分保障，近 98% 的民眾願意與警方攜手維護社區安全。這種高信任度的背後，是警務系統從「恐懼統治工具」到「民生守護者」的身份轉型，是從「族群割裂」到「全民共識」的社會凝聚。正如社區警務部門主任 Teddy Rugenzi 助理警監所言，其工作早已超越執法本身，而是透過社群聚會、弱勢關懷、基礎建設等多元行動，構建警民命運共同體。

在全球基層治理面臨信任赤字與執法困境的今天，盧旺達的二十五年實踐帶來深刻啟迪：安全從非單向給予，而是警民同心、責任共擔的共同創造；治理的最高境界，是將執法力量轉化為社會凝聚的紐帶。這段跨越二十五年的治理旅程，不僅改寫了盧旺達的國家命運，更為世界證明：以信任為基、以民生為本、以合作為徑，便能走出一條兼具安全效能與人文溫度的治理之路。

Rwanda has crafted a governance miracle—transforming from turmoil to tranquility—through 25 years of dedicated community policing. Centered on "safety and shared prosperity," this initiative has elevated Rwanda to one of Africa's safest nations, with a 93.82% public satisfaction rate in security and 94% trust in the police, validating the value of people-centered governance.

After the 1994 genocide, Rwanda's policing system faced a trust crisis. Established in 2000, the Rwanda National

Police merged former law enforcement forces to launch trust-building reforms, positioning citizens as key partners in safety co-creation. Over 25 years, the force has transcended mere law enforcement: collaborating with the military to build Early Childhood Development centers, housing for vulnerable families, and bridges; providing infrastructure to remote communities; and offering skills training and employment support to former offenders. Muhima Sector, once a crime hotspot, has become a safe community

thanks to such efforts.

The 2024 Citizen Report Card shows 97.6% of citizens are satisfied with police services, and nearly 98% are willing to collaborate with the police. Rwanda's practice proves that safety is a collective creation through police-citizen unity, and the highest governance realm is turning law enforcement into a bond for social cohesion—offering a valuable model for global grassroots governance.



黑工陷阱攻防戰： 日本警方的防範體系與社會守護

Combating Illegal Job Traps: Japan's Police Force's Defense System and Social Protection

在數位時代資訊傳播碎片化的背景下，犯罪集團利用求職需求佈下的「黑工」陷阱，已成為威脅日本社會治安與民眾權益的突出問題。對此，日本警方以主動防範、立體保護為核心，構建了一套覆蓋諮詢回應、安全防護、源頭治理的完整應對體系，不僅有效阻擊了非法招募的蔓延態勢，更以專業行動為受困民眾撐起「安全傘」，其治理經驗對現代都市治安維護具備重要參考價值。

根據日本國家警察廳數據，截至去年 11 月底，全國警方已處理 544 起涉及「黑工」申請者及其家屬的保護案件，且未出現任何受保護者遭報復傷害的案例，印證了防護機制的扎實效能。這項保護機制始於 2024 年 10 月的政策部署——警察廳正式指示各都道府縣警方，對前來諮詢的非法兼職申請者提供全方位保護，包括暫時安置、加強周邊巡邏等實質措施，同時配套發布教育影片開展預防宣導，形成「被動回應 + 主動科普」的雙重防線。

從受保護者結構來看，「黑工」陷阱的受害者呈現明顯的年輕化特徵：20 多歲群體佔比高達 45.2%，10 至 19 歲青少年佔 24.8%，30 多歲群體佔 13.6%。而招募渠道的多元隱蔽更值得警惕：30.7% 的受害者透過熟人介紹陷入陷阱，23.2% 來自 X 平台招募資訊，21.9% 源自其他社群媒體，顯示犯罪集團正多維度滲透年輕人群體的社交與資訊場域。

In the digital age, illegal job traps set by criminal gangs to exploit job seekers have become a major threat to Japan's social security. Japan's police force has built a comprehensive response system centered on proactive prevention and multi-dimensional protection, offering a model for modern urban security governance.

As of late November last year, police nationwide handled 544 protection cases involving illegal job applicants and their families, with no retaliatory harm reported—proving the mechanism's effectiveness. Launched in October 2024, the initiative provides temporary

accommodation, enhanced patrols, and educational videos, forming a dual line of defense.

Victims are predominantly young: 45.2% in their 20s, 24.8% aged 10-19, and 13.6% in their 30s. Recruitment channels are diverse: 30.7% via acquaintances, 23.2% on X, and 21.9% on other social media. The criminal chains involve fraud (124 cases), bank account/mobile phone trafficking (132 cases), and theft/robbery (17 cases). Job seekers are lured with "legal white-collar jobs" or high pay, only to face threats or forced compensation. Four masterminds behind Tokyo's serial

非法招募背後的犯罪鏈條更為複雜。在 544 起案件中，132 起涉及銀行帳戶與手機買賣誘騙，124 起與詐騙活動招募相關，17 起涉及竊盜或搶劫招募。部分求職者被以「合法白領工作」為幌子誘騙提交身份資訊，拒絕從事非法活動後即遭威脅；還有人因應聘高薪工作、協助運送物品，最終被強迫承擔所謂「任務失敗賠償金」。更有犯罪集團透過購買 X 帳號大規模發布招募資訊，承諾當日結薪，誘使民眾參與搶劫、詐騙等嚴重犯罪，近期東京都市圈系列搶劫案的四名主謀，即透過此模式招募下屬，其中千葉縣一案更造成一名女子重傷。

面對嚴峻態勢，日本警方採取「標本兼治」策略：一方面強化對受害者的保護與援助，確保其人身安全；另一方面主動向平台運營方施壓，要求刪除非法招募帖文，並透過警方 X 帳號發布警告，從源頭壓縮犯罪空間。這套「保護個體 + 打擊團伙 + 規範平台」的立體治理模式，不僅成功抓獲包括系列搶劫案主謀在內的數十名嫌疑人，更傳遞出清晰的治理信號——無論是受誘惑的求職者，還是遭遇威脅的受害者，警方始終是堅強後盾。在求職市場競爭激烈、新型犯罪層出不窮的當下，日本警方的這一實踐，為如何平衡打擊犯罪與保障民權、應對數位化時代治安挑戰，提供了兼具專業性與溫度的解決方案。

robberies were arrested for recruiting via purchased X accounts.

Japan's police adopt a holistic strategy: protecting victims, cracking down on gangs, and pressuring platforms to remove illegal posts. This approach has arrested dozens of suspects and sent a clear message—police stand with affected individuals. Amid fierce job market competition and emerging crimes, this professional, compassionate model balances crime-fighting with civil rights protection in the digital era.

PINGÜINOS 2026

VALLADOLID 8-11TH JANUARY 2026

STAND IN THE CAMPING AREA FOR MEMBERS AND FRIENDS



REVIVE ENERGY

FELLOWSHIP

DRAW OF GIFTS

MUSIC

GOOD ENVIRONMENT



MORE INFORMATION

carpapingunosipa@gmail.com



IPA

INTERNATIONAL POLICE ASSOCIATION
VALLÉS OCCIDENTAL **BARCELONA**

IPA SUPER TOUR

JAPAN & VIETNAM

From April 10th to May 1st 2026



A woman with dark hair and a ring is sitting at a desk, writing a letter with a silver fountain pen. The desk has a keyboard, a gold paperclip, and a notebook. The background is a blurred indoor setting.

筆友計劃 PEN PAL PROJECT

除了通過旅行的形式去幫助會員廣交朋友外，我們認為這種尋找筆友的方式將使會員能夠在互動下提高外語水平，甚至外地文化等。

It is important to help members create bonds of friendship through travelling, but also this search for correspondents will allow members to interact, improve foreign language and very often result in a meeting with their pen pal.

Two women are sitting at a table, laughing and looking at each other. One woman has curly hair and is wearing a light-colored sweater. The other woman has straight hair and is wearing a white shirt. They are in a bright, indoor setting with a window in the background.

住宿接待計劃 HOSTING PROJECT

除了國際警察住宿服務 (IPA House)，我們眾多的會員亦有向其他海外會員提供住宿招待服務。有見及此，我們希望整合並且深化這項計劃，讓更多會員在出遊時能夠更容易配對到合適的當地住宿招待服務。

You can now offer to host members and their families from abroad whilst on their travels. Should you wish to offer to host members in your property, you can now do by completing the attached form and your property will be added central database of hosting accommodation.

國際警察住宿服務

IPA HOUSE AND ACCOMMODATIONS

國際警察協會 (IPA) 目前在 16 個分會的支持下，擁有超過 40 個物業，為會員在外遊時提供一個優惠的住宿服務。有興趣人士，歡迎掃描下面的二維碼參閱最新版本的 IPA Hosting Book 以瞭解更多關於住宿服務的資訊。

The IPA owns more than 40 properties in 16 IPA sections where members can stay in reasonably priced accommodation. Have a look in our IPA Hosting Book, which is regularly updated and provides an overview of each IPA House and Other Accommodation option:



警務學術獎學金

ARTHUR TROOP SCHOLARSHIP

警務學術獎學金 (ATS) 作為本會創辦人亞瑟 (Arthur Troop) 的遺產，該計劃旨在鼓勵和協助會員提升並持續進修其專業領域上的技能和知識。有興趣的會員，歡迎聯絡行政辦公室。

The Arthur Troop Scholarship (ATS), as a legacy to Arthur Troop, the founder of IPA, is a professional education and advanced training bursary, with the aim of aiding IPA members in their professional careers and promoting the International Police Association. For further information, please do not hesitate to contact your Section.



Seminarprogramm 2026
Jetzt online entdecken und buchen!

Seminar Programme 2026
Discover and book online now!



bit.ly/ibz-gimborn

Gefördert durch



Ministerium für
Kultur und Wissenschaft
des Landes Nordrhein-Westfalen



Cryptocurrency & Blockchain for Law Enforcement

Understanding the tools criminals use – and how investigators can fight back

Live Online Webinar | 21 January 2026 | 19:00–20:00 CET

What you will learn:

- How cryptocurrencies and blockchain networks actually work
- Why blockchain is transparent – and still highly complex
- How offenders exploit crypto for criminal activities
- The basics of wallet tracing & blockchain analysis for investigations

Speaker:

Edis Balci

Experienced investigator in crypto-related crime

Secure your place now:

bit.ly/ibz-gimborn



iBZ

Informations- und Bildungszentrum
Schloss Gimborn e.V.

